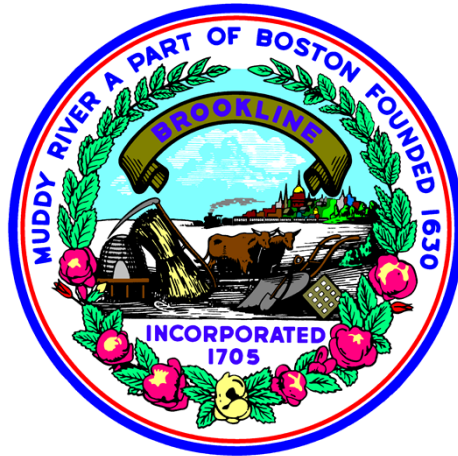


# TOWN OF BROOKLINE FY13 – FY18 PRELIMINARY CAPITAL IMPROVEMENT PROGRAM



December 6, 2011

# [ CAPITAL IMPROVEMENT PROGRAM ]

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- “Capital planning and budgeting is central to economic development, transportation, communication, delivery of other essential services, and environmental management and quality of life. Much of what is accomplished by local govt’s depends on a sound long-term investment in infrastructure and equipment.” – from ICMA’s *Capital Budgeting: A Guide for Local Governments*

# HEADLINES

- Balanced \$152.7M Six-Year CIP (FY13 – FY18) conforms with the new Free Cash and CIP Policies adopted by the Board in May, 2011.
- Overcrowding in the elementary schools and eventually at the High School continues to drive the CIP.
- Devotion School places great pressure on the CIP in FY17-FY18 at the assumed \$76.9M level, of which \$46.1M (60%) is the Town's share.
- Continues to invest in the Town's infrastructure and in IT.
- Continues to upgrade Fire apparatus and stations.
- Includes funding for Town/School roofs, masonry repairs, elevators, and generators.
- Village Square project is 100% funded from outside sources.
- Continues to fund energy conservation efforts.
- Final component of landfill project (capping rear landfill) funded in FY15.
- Funds 12 park/playground rehabilitation projects, including the Fisher Hill Reservoir project, which is funded from the sale of the Town-owned site.
- Deferral/reduction/elimination of 10 projects totaling \$1.2M in FY13 allows for the funding of new demands.
- Eliminated one and reduced two annual accounts to reflect the operating nature of some of those expenditures.

# MAJOR PROJECTS

- Devotion School Rehab - \$46.1M of Town funding + possibility of \$30.8M of State funding (FY14-FY15)
- Newton St. Landfill (Rear Landfill Closure) - \$4.6M (FY15)
- Village Square - \$4.5M (FY14) - - all outside funding
- Fire Station Renovations - \$3.3M (all years)
- Fisher Hill Reservoir Re-Use - \$3.25M (FY13) - - all outside funding
- Waldstein Playground & Warren Field - \$2.3M (FY13)
- Driscoll School HVAC - \$2.2M (FY16-FY17)
- Baldwin School - \$2M (FY14-FY16)
- UAB - \$1.3M (FY13)
- Brookline Reservoir Park - \$1.4M (FY16)
- Classroom Capacity – \$1.25M (FY13)
- Municipal Service Center Floor / Space – \$1.1M (FY13-FY14)

## [ CONTINUED MAJOR INVESTMENT ]

- Street & Sidewalk Rehab - \$17.2M
- Parks & Open Space - \$16.1M
- General Town/School Bldg. Projects - \$6.8M
- Water & Sewer Infrastructure - \$3.6M
- Fire Apparatus - \$3.4M
- Information Technology - \$1.6M
- Rec Facilities - \$1.1M
- Tree Replacement - \$1.1M
- Energy Conservation - \$1M

# [REVISED CIP POLICIES]

## ■ Old

- 5.5% of prior yr Net Rev
- 2008 Override
- \$50K Parking Meter \$

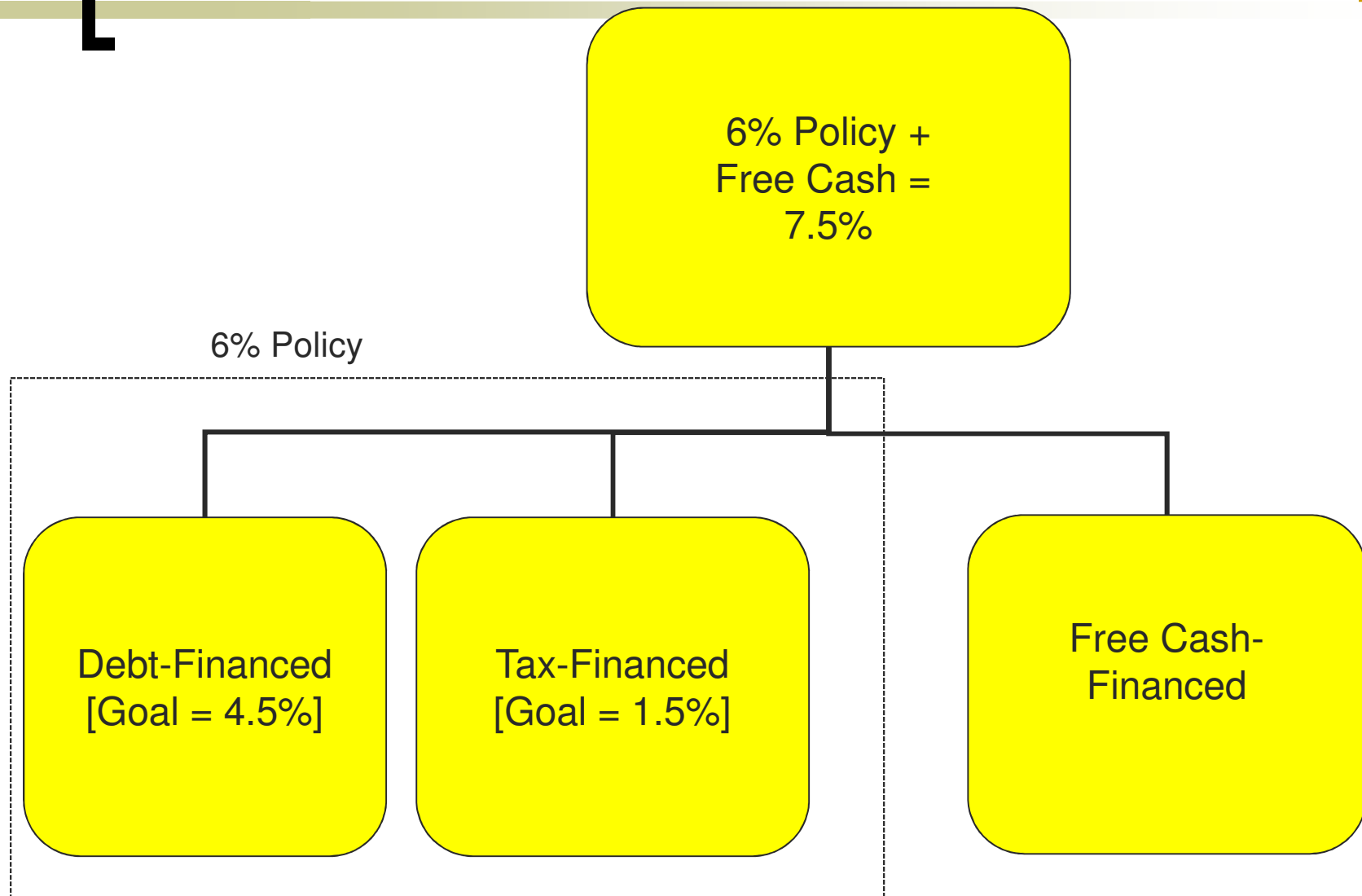
- Free Cash

## ■ New

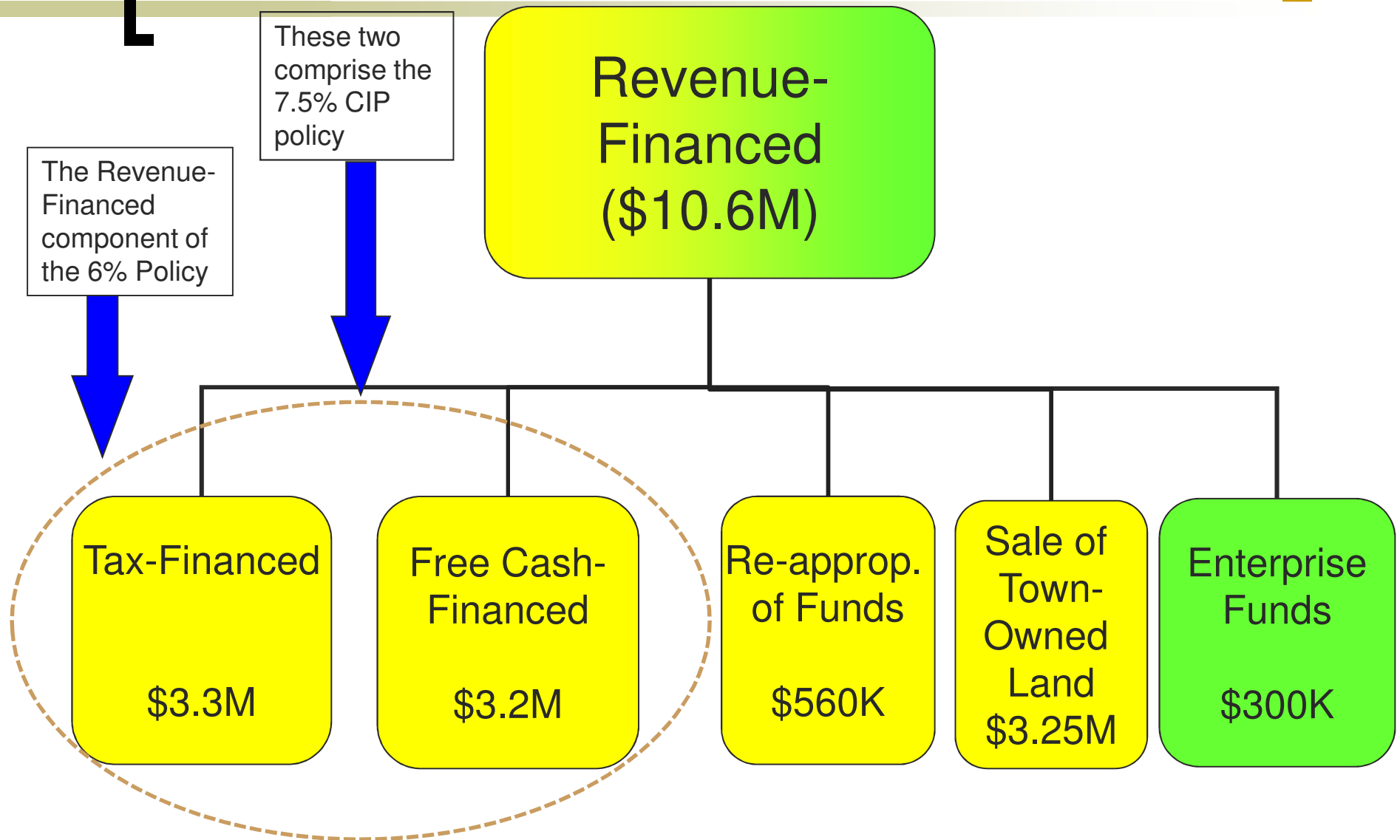
- 6% of prior yr Net Rev

- Free Cash to get to 7.5% of prior yr Net Rev

# FUNDING POLICIES

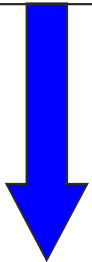


# REVENUE-FINANCED PORTION



# DEBT-FINANCED PORTION

The Debt-Financed component of the 6% Policy



Debt Service

\$12.6M

General Fund,  
Non-Debt Exclusion

\$8.4M

General Fund,  
Debt Exclusion

\$1.6M

Enterprise Funds

\$2.6M

# CIP FINANCING – FREE CASH

- The FY13-FY18 CIP follows the Town's revised Free Cash Policy:
  1. Appropriated Budget Reserve – ¼ of the annual reserve fund
  2. Unreserved Fund Balance / Stabilization Fund– maintain at minimum of 10% of rev
  3. Liability / Catastrophe Fund – maintain at 1% of net revenue
  4. CIP – bring CIP funding up to 7.5% from the 6% CIP Policy
  5. Affordable Housing Trust Fund – deposit if the fund balance is less than \$5M
  6. Special Use – augment trust funds related to fringe benefits, unfunded liabilities related to employee benefits, and other one-time uses, including additional funding for the CIP and AHTF

Certification (est.)	\$6,176,813
1. Operating Budget Reserve	\$486,736
2. Unreserved Fund Balance/Stabilization Fund	\$1,750,000
3. Liability Reserve	\$253,669
4. Capital Improvements	\$2,920,254
<u>5. Affordable Housing Trust Fund</u>	<u>\$377,423</u>
Sub-Total	\$5,788,083

Amt available for Special Use (#6)	\$388,730
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## USE:

Additional CIP	\$277,474
OPEB's	\$111,256

# MULTI-YEAR CIP FUNDING SUMMARY (Gen Fund)

	2013	2014	2015	2016	2017	2018
6% Policy	11,681,838	12,003,529	12,381,849	12,841,939	13,293,072	13,684,004
Net-Debt *	8,356,066	8,678,649	8,375,919	8,846,684	10,754,860	12,316,322
% of Prior Yr Net Rev	4.29%	4.34%	4.06%	4.13%	4.85%	5.40%
Pay-as-you-Go	3,325,771	3,324,879	4,005,929	3,995,255	2,538,212	1,367,682
% of Prior Yr Net Rev	1.71%	1.66%	1.94%	1.87%	1.15%	0.60%
Free Cash	3,197,729	3,003,534	3,098,193	3,213,297	3,326,164	3,423,982
Re-Approp.	560,000	0	0	0	0	0
Sale of Town Land	3,250,000	0	0	0	0	0
<b>TOTAL</b>	<b>18,689,566</b>	<b>15,007,062</b>	<b>15,480,041</b>	<b>16,055,235</b>	<b>16,619,236</b>	<b>17,107,986</b>

7.5%  
Policy

CIP as a % of Prior Yr Net Rev	9.6%	7.5%	7.5%	7.5%	7.5%	7.5%
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\* Defined as General Fund debt less debt supported by a debt exclusion.

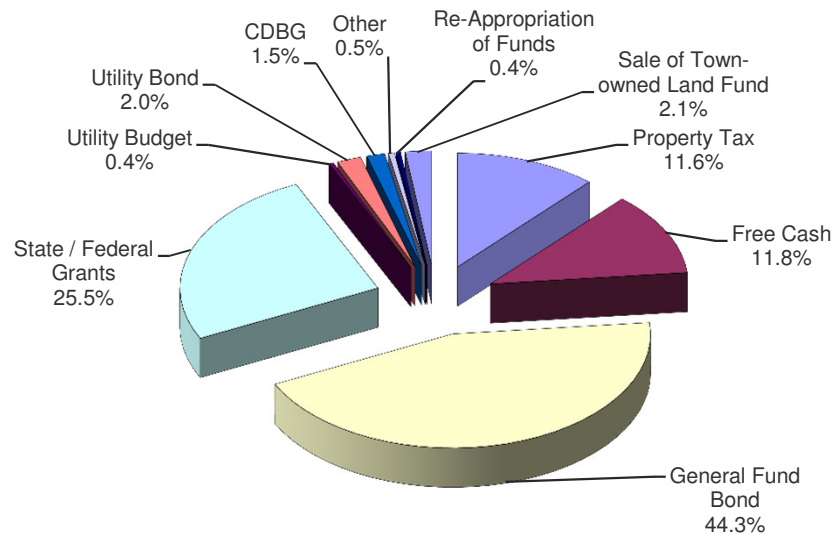
# ADDITIONAL REVENUE SOURCES

- CDBG Funds – \$2.25M is used, including utilizing the Section 108 Loan Guarantee Program.
- State / Federal Grants – \$38.9M is anticipated, including the assumption that MSBA funds cover 40% of the Devotion School project, a \$150M statewide Ch. 90 program annually, and the Village Sq project is awarded \$1.5M from the State TIP.
- Proposed Private Development – \$4.2M total, with \$3.25M for Fisher Hill Reservoir Re-Use (FY13) and \$750K from 2 Brookline PI for the Village Square project (FY13).
- Re-Appropriation of Existing Funds – \$560K in FY13 from balances in a Landfill account and Heath Feasibility account (MSBA remib.)

# FINANCING SUMMARY

## GRAND TOTAL BY SOURCE (in thousands)

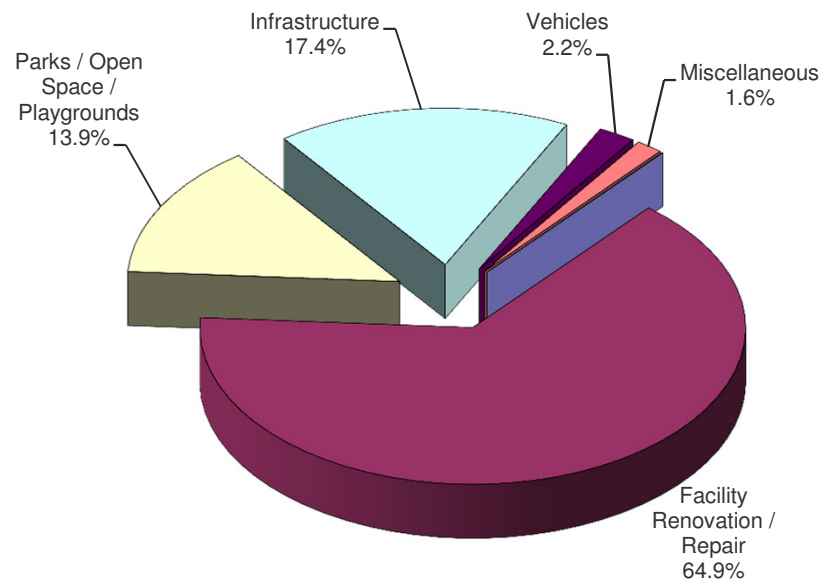
	FY13	FY14	FY15	FY16	FY17	FY18	TOTAL	% OF TOTAL
Property Tax	3,325.8	3,114.1	3,654.9	3,914.0	2,415.7	1,291.4	17,715.9	11.6%
Free Cash	3,197.7	3,008.9	2,990.1	2,958.0	2,943.3	2,935.6	18,033.6	11.8%
General Fund Bond	3,450.0	2,730.0	51,000.0	4,325.0	3,250.0	2,950.0	67,705.0	44.3%
State / Federal Grants	944.6	3,194.6	31,544.6	1,344.6	944.6	944.6	38,917.8	25.5%
Utility Budget	300.0	260.0	0.0	0.0	0.0	0.0	560.0	0.4%
Utility Bond	0.0	0.0	0.0	3,000.0	0.0	0.0	3,000.0	2.0%
CDBG	0.0	2,250.0	0.0	0.0	0.0	0.0	2,250.0	1.5%
Other	0.0	750.0	0.0	0.0	0.0	0.0	750.0	0.5%
Re-Appropriation of Funds	560.0	0.0	0.0	0.0	0.0	0.0	560.0	0.4%
Sale of Town-owned Land Fund	3,250.0	0.0	0.0	0.0	0.0	0.0	3,250.0	2.1%
<b>TOTAL</b>	<b>15,028.1</b>	<b>15,307.6</b>	<b>89,189.6</b>	<b>15,541.6</b>	<b>9,553.6</b>	<b>8,121.6</b>	<b>152,742.3</b>	<b>100%</b>



# CATEGORY SUMMARY

## GRAND TOTAL BY CATEGORY (in thousands)

	FY13	FY14	FY15	FY16	FY17	FY18	TOTAL	% OF TOTAL
New Facility Construction	0.0	55.0	0.0	0.0	0.0	0.0	55.0	0.0%
Facility Renovation / Repair	5,457.5	5,855.0	76,765.0	5,850.0	4,260.0	900.0	99,087.5	64.9%
Parks / Open Space / Playgrounds	5,930.0	960.0	6,795.0	3,020.0	745.0	3,770.0	21,220.0	13.9%
Infrastructure	3,290.6	7,667.6	3,484.6	6,171.6	2,978.6	3,026.6	26,619.8	17.4%
Vehicles	50.0	465.0	1,400.0	185.0	1,250.0	0.0	3,350.0	2.2%
Miscellaneous	300.0	305.0	745.0	315.0	320.0	425.0	2,410.0	1.6%
<b>TOTAL</b>	<b>15,028.1</b>	<b>15,307.6</b>	<b>89,189.6</b>	<b>15,541.6</b>	<b>9,553.6</b>	<b>8,121.6</b>	<b>152,742.3</b>	<b>100%</b>



# DEBT MANAGEMENT PLAN

## General Fund

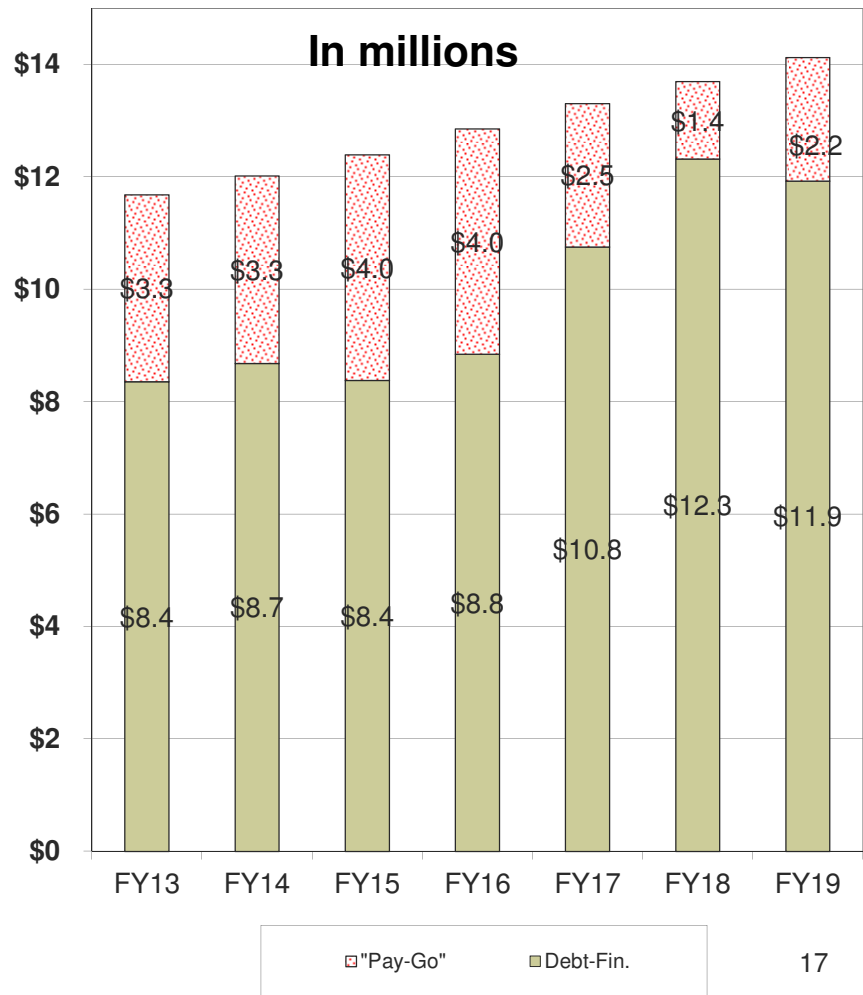
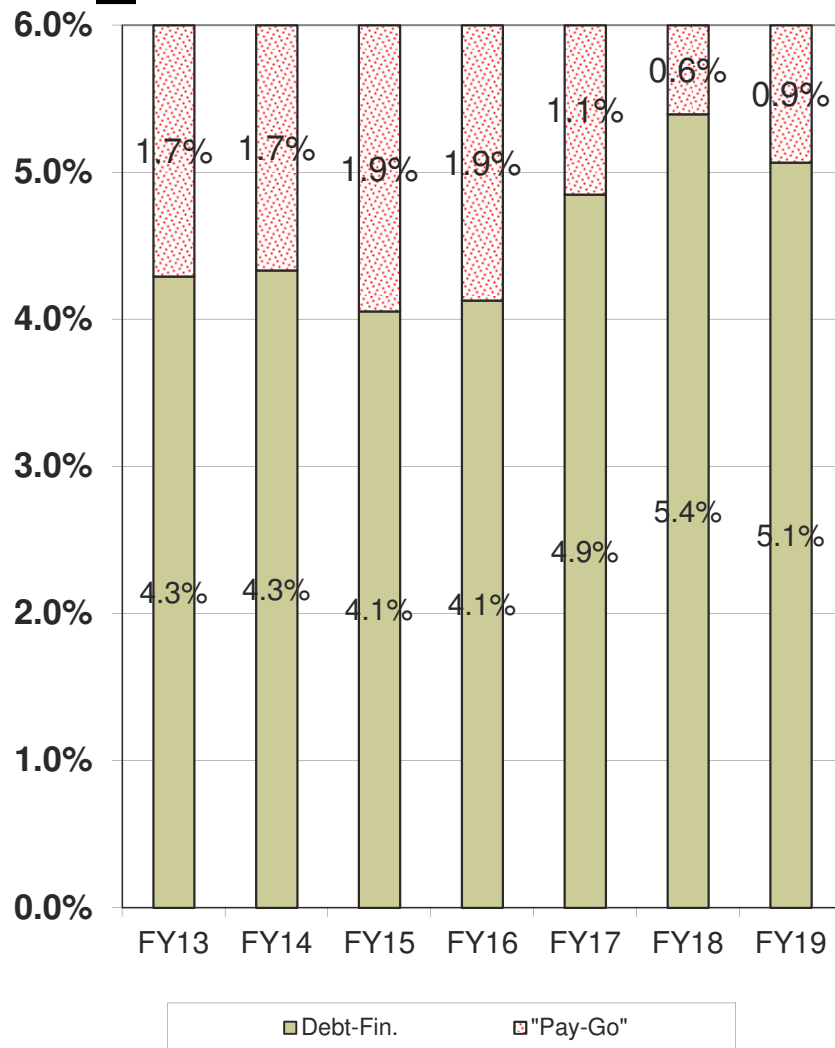
<u>Project</u>	<u>Authorization</u>	<u>Bond Amt</u>	<u>Term</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
TH/Main Library Garages (previously authorized)	950,000	950,000	10	133,000	129,200	125,400	121,600	117,800	114,000	110,200
Heath School Addition (previously authorized)	5,240,000	5,240,000	20	484,700	473,565	462,430	451,295	440,160	429,025	417,890
Runkle School - Constr. (previously authorized)	17,580,000	5,330,000	20	479,700	469,040	458,380	447,720	437,060	426,400	415,740
Runkle School - Constr. (previously authorized)	17,580,000	1,000,000	10		142,500	138,250	134,000	129,750	125,500	121,250
Carlton St. Foothbridge (previously authorized)	1,400,000	1,400,000	10		196,000	190,400	184,800	179,200	173,600	168,000
UAB Roof/Chimney/Gutters & Downspouts (future authorization)	1,300,000	1,300,000	10		185,250	179,725	174,200	168,675	163,150	157,625
Waldstein Playground + Warren Field (future authorization)	2,150,000	2,150,000	10		306,375	297,238	288,100	278,963	269,825	260,688
Muddy River (previously authorized)	745,000	745,000	10			104,300	101,320	98,340	95,360	92,380
Devotion School - Feas. & Sch. Des. (future authorization)	1,130,000	1,218,750	10			161,025	156,223	151,420	146,618	141,815
Roof Repairs / Replacements (future authorization)	1,600,000	1,600,000	10			228,000	221,200	214,400	207,600	200,800
Devotion School - Design (future authorization)	45,000,000	5,000,000	20				487,500	475,625	463,750	451,875
Ladder #2 (future authorization)	1,200,000	1,200,000	10				171,000	165,900	160,800	155,700
Rear Landfill (future authorization)	4,600,000	4,600,000	20				448,500	437,575	426,650	415,725
Baldwin School (future authorization)	1,780,000	1,780,000	10					256,500	248,850	241,200
Devotion School - Constr. (future authorization)	48,750,000	21,875,000	25					1,850,000	1,808,000	1,766,000
Brookline Reservoir Park (future authorization)	1,400,000	1,400,000	10					199,500	193,550	187,600
Roof Repairs / Replacements (future authorization)	1,125,000	525,000	10					74,813	72,581	70,350
Roof Repairs / Replacements (future authorization)	1,125,000	175,000	10						24,938	24,194
Driscoll School HVAC (future authorization)	1,500,000	1,500,000	10						213,750	207,375
Devotion School - Constr. (future authorization)	48,750,000	20,000,000	25						1,850,000	1,808,000
Engine #4 (Quint) (future authorization)	1,400,000	1,400,000	10						199,500	193,550
Roof Repairs / Replacements (future authorization)	1,125,000	425,000	10							60,563
Emerson Garden/Harry Downes (future authorization)	1,350,000	1,350,000	10							192,375
<b>NEW GEN FUND DEBT SERVICE (cumulative)</b>				<b>1,097,400</b>	<b>1,901,930</b>	<b>2,345,148</b>	<b>3,387,458</b>	<b>5,675,680</b>	<b>7,813,446</b>	<b>7,860,894</b>

# DEBT MANAGEMENT PLAN

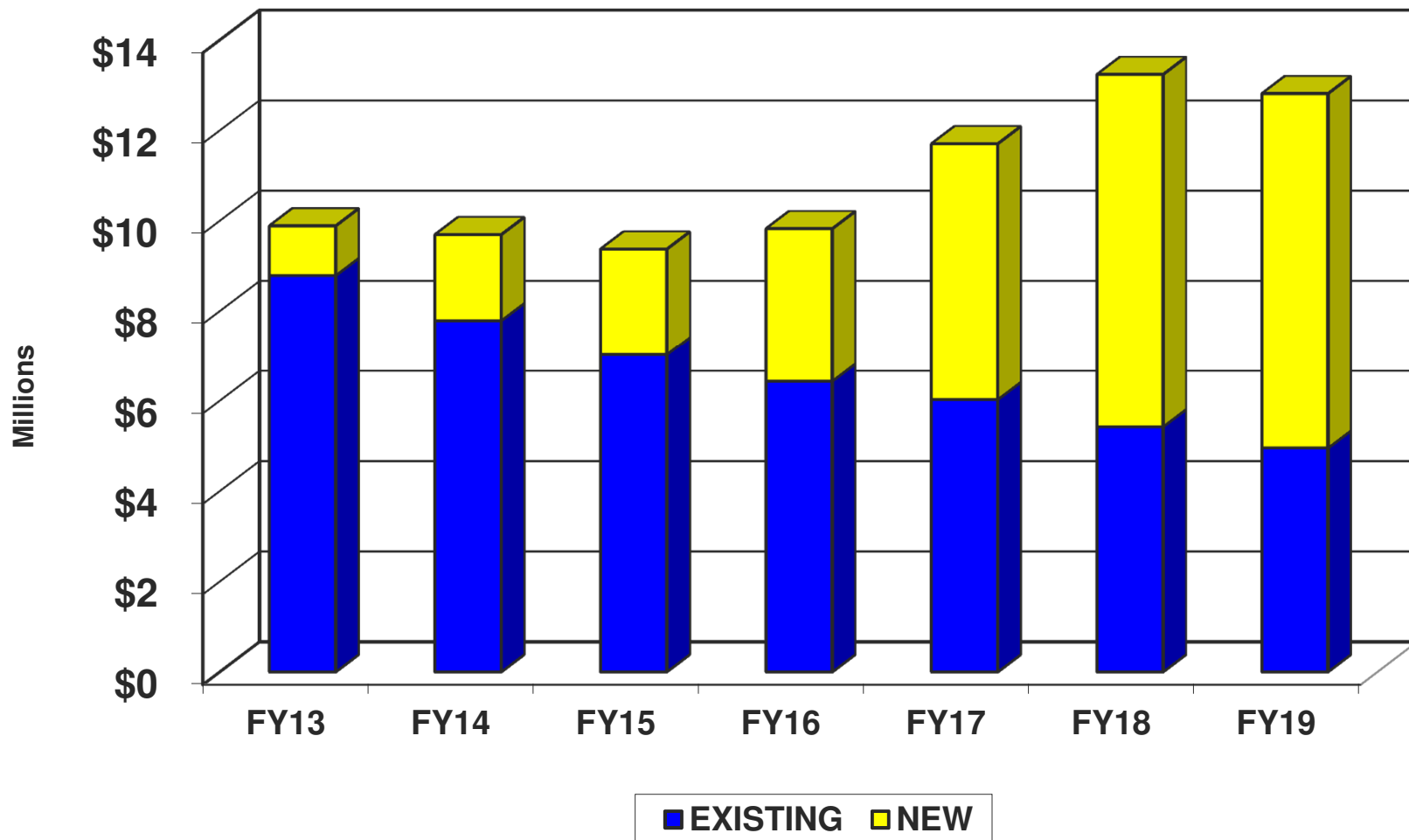
## Enterprise Funds

<u>Project</u>	<u>Authorization</u>	<u>Bond Amt</u>	<u>Term</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Wastewater (previously authorized) - Interest Free MWRA Loan	5,500,000	210,000	5	42,000	42,000	42,000	42,000	42,000		
Wastewater (previously authorized)	5,500,000	1,000,000	10		142,500	138,250	134,000	129,750	125,500	121,250
Wastewater (previously authorized)	5,500,000	1,000,000	10			142,500	138,250	134,000	129,750	125,500
Wastewater (previously authorized)	5,500,000	914,065	10				130,254	126,369	122,485	118,600
Wastewater (future authorization)	3,000,000	1,500,000	10					213,750	207,375	201,000
Wastewater (future authorization)	3,000,000	1,500,000	10							213,750
Water Main Improvements (previously authorized)	1,000,000	500,000	10	70,000	68,000	66,000	64,000	62,000	60,000	58,000
Water Main Improvements (previously authorized)	1,000,000	500,000	10		71,250	69,125	67,000	64,875	62,750	60,625
Storm Drain Improvements (previously authorized)	500,000	500,000	10	70,000	68,000	66,000	64,000	62,000	60,000	58,000
Golf Course (previously authorized)	2,840,000	125,000	20	11,875	11,594	11,313	11,031	10,750	10,469	10,469
Golf Course (previously authorized)	2,840,000	225,000	20			21,375	20,869	20,363	19,856	19,350
Golf Course (previously authorized)	2,840,000	590,000	20						56,050	54,723
<b>NEW ENTERPRISE FUND DEBT SERVICE (cumulative)</b>				<b>193,875</b>	<b>403,344</b>	<b>556,563</b>	<b>671,404</b>	<b>865,857</b>	<b>854,235</b>	<b>1,041,267</b>

# 6% POLICY – DEBT-FINANCED vs “PAY-AS-YOU-GO”



# DEBT SERVICE – GENERAL FUND



# DEBT SERVICE – BREAKDOWN

## DEBT SERVICE (PROJECTED)

DESCRIPTION	FY13	FY14	FY15	FY16	FY17	FY18	FY19
Total General Fund Supported Debt Service	9,986,874	9,791,449	9,470,319	9,922,684	11,803,260	13,337,122	12,913,066
a.) Exempt (Debt Exclusion) <sup>1</sup>	1,630,808	1,112,800	1,094,400	1,076,000	1,048,400	1,020,800	988,200
b.) Non-Exempt	8,356,066	8,678,649	8,375,919	8,846,684	10,754,860	12,316,322	11,924,866
Minus State (SBA) Reimbursed Debt <sup>2</sup>	587,125	587,125	587,125	587,125	587,125	587,125	587,125
Net General Fund Debt Service	9,399,749	9,204,324	8,883,194	9,335,559	11,216,135	12,749,997	12,325,941
Water & Sewer Enterprise Fund Supported Debt Svc.	2,684,946	2,750,539	2,259,261	2,315,539	2,191,035	1,793,950	1,660,956
Golf Course Enterprise Fund Supported Debt Svc.	192,419	181,831	177,725	167,019	161,856	142,544	123,910
Enterprise Fund Debt Service	2,877,365	2,932,371	2,436,986	2,482,558	2,352,892	1,936,494	1,784,866
TOTAL Debt Service	12,864,239	12,723,820	11,907,305	12,405,242	14,156,152	15,273,616	14,697,932

<sup>1</sup> The Lincoln School and High School projects were financed via a Debt Exclusion.

<sup>2</sup> The following school projects are being reimbursed by the State: Lincoln, Heath, and Baker.

# DEBT SERVICE – AS A % OF REVENUE

DESCRIPTION	FY10 (Act.)	FY11 (Act.)	FY12 (Proj.)	FY13 (Proj.)	FY14 (Proj.)	FY15 (Proj.)	FY16 (Proj.)	FY17 (Proj.)	FY18 (Proj.)	FY19 (Proj.)
General Fund Debt Service as a % of General Fund Revenue	5.9%	4.7%	5.0%	4.6%	4.5%	4.2%	4.2%	4.9%	5.4%	5.0%
Net General Fund Debt Service as a % of General Fund Revenue <sup>2</sup>	4.3%	4.1%	4.4%	4.3%	4.2%	3.9%	4.0%	4.7%	5.1%	4.8%
Water & Sewer Enterprise Fund Debt Service as a % of Revenue	10.5%	10.3%	9.5%	10.2%	10.1%	8.2%	8.1%	7.4%	5.9%	5.2%
Golf Course Enterprise Fund Debt Service as a % of Revenue	16.3%	17.0%	15.4%	15.9%	14.9%	14.5%	13.5%	12.9%	11.3%	9.7%
<b>TOTAL Debt Service as a % of Total Rev. Supporting Debt Svc.</b>	<b>6.4%</b>	<b>5.3%</b>	<b>5.5%</b>	<b>5.2%</b>	<b>5.1%</b>	<b>4.7%</b>	<b>4.7%</b>	<b>5.2%</b>	<b>5.4%</b>	<b>5.1%</b>

<sup>1</sup> The Lincoln School and High School projects were financed via a Debt Exclusion.

<sup>2</sup> Excludes both the debt service (expense) reimbursed by the State for school projects and the reimbursement from the State (revenue).

# CIP/DEBT MANAGEMENT POLICIES

VARIABLE	FY12	FY13	FY14	FY15	FY16	FY17	FY18
Legal Limit for Outstanding Debt = 5% of Equalized Valuation (EQV)							
EQV for 1/1/10 = \$15.985 billion. Assume 2.5% annual growth. (In millions)	\$16,384.9	\$16,794.6	\$17,214.4	\$17,644.8	\$18,085.9	\$18,538.0	\$19,001.5
Outstanding Debt as a % of EQV	0.5%	0.5%	0.4%	0.4%	0.5%	0.6%	0.5%
General Fund Outstanding Debt as a % of EQV	0.4%	0.4%	0.4%	0.4%	0.4%	0.5%	0.5%
Net General Fund Outstanding Debt as a % of EQV	0.3%	0.3%	0.3%	0.3%	0.4%	0.5%	0.5%
Total Outstanding Debt (in millions)	\$78.6	\$77.5	\$71.7	\$74.4	\$91.0	\$105.6	\$96.5
General Fund Outstanding Debt (in millions)	\$66.2	\$65.8	\$60.9	\$64.7	\$81.2	\$97.8	\$88.8
Net General Fund Outstanding Debt (in millions)	\$56.9	\$57.9	\$54.4	\$59.2	\$76.6	\$94.1	\$86.1
Total Debt Service (in millions)	\$12.7	\$12.6	\$12.5	\$11.9	\$12.4	\$14.2	\$15.3
General Fund Debt Service (in millions)	\$10.2	\$9.9	\$9.7	\$9.4	\$9.8	\$11.7	\$13.2
Net General Fund Debt Service (in millions)	\$7.5	\$8.5	\$8.3	\$8.6	\$8.3	\$8.7	\$10.7
Total Debt Service Per Capita	\$216	\$215	\$213	\$203	\$212	\$241	\$260
General Fund Debt Service Per Capita	\$173	\$168	\$165	\$160	\$167	\$199	\$225
Net General Fund Debt Service Per Capita	\$128	\$144	\$141	\$146	\$141	\$149	\$181
Total Debt Service as a % of Revenue	5.4%	5.2%	5.1%	4.6%	4.7%	5.2%	5.4%
General Fund Debt Service as a % of General Fund Revenue	4.9%	4.5%	4.4%	4.1%	4.2%	4.8%	5.3%
Net General Fund Debt Service as a % of General Fund Revenue	4.3%	4.3%	4.2%	3.9%	3.9%	4.6%	5.1%
A. Total Outstanding Debt Per Capita as a % of Per Capita Income	2.0%	1.9%	1.7%	1.7%	2.1%	2.4%	2.1%
General Fund Outstanding Debt Per Capita as a % of Per Capita Income	1.7%	1.6%	1.5%	1.5%	1.9%	2.2%	1.9%
Net General Fund Outstanding Debt Per Capita as a % of Per Capita Income	1.4%	1.4%	1.3%	1.4%	1.8%	2.1%	1.9%
B. Total Outstanding Debt Per Capita	\$1,338	\$1,320	\$1,220	\$1,267	\$1,549	\$1,797	\$1,643
General Fund Outstanding Debt Per Capita	\$1,127	\$1,120	\$1,036	\$1,101	\$1,383	\$1,665	\$1,513
Net General Fund Outstanding Debt Per Capita	\$969	\$986	\$927	\$1,008	\$1,305	\$1,603	\$1,466
C. Total Outstanding Debt as a % of Assessed Value (AV)	0.5%	0.5%	0.5%	0.5%	0.6%	0.6%	0.6%
General Fund Outstanding Debt as a % of Assessed Value (AV)	0.4%	0.4%	0.4%	0.4%	0.5%	0.6%	0.5%
Net General Fund Outstanding Debt as a % of Assessed Value (AV)	0.3%	0.3%	0.3%	0.3%	0.4%	0.5%	0.5%
D. Total Debt Maturing Within 10 Years	80%	82%	84%	84%	77%	72%	73%
General Fund Debt Maturing Within 10 Years	76%	79%	82%	82%	75%	70%	71%
E. CIP Financing as a % of Prior Year's Net Revenue	5.50%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%
Debt-Financed CIP as a % of Prior Year's Net Revenue	4.59%	4.29%	4.34%	4.06%	4.13%	4.85%	5.40%
Revenue-Financed CIP as a % of Prior Year's Net Revenue	0.91%	1.71%	1.66%	1.94%	1.87%	1.15%	0.60%

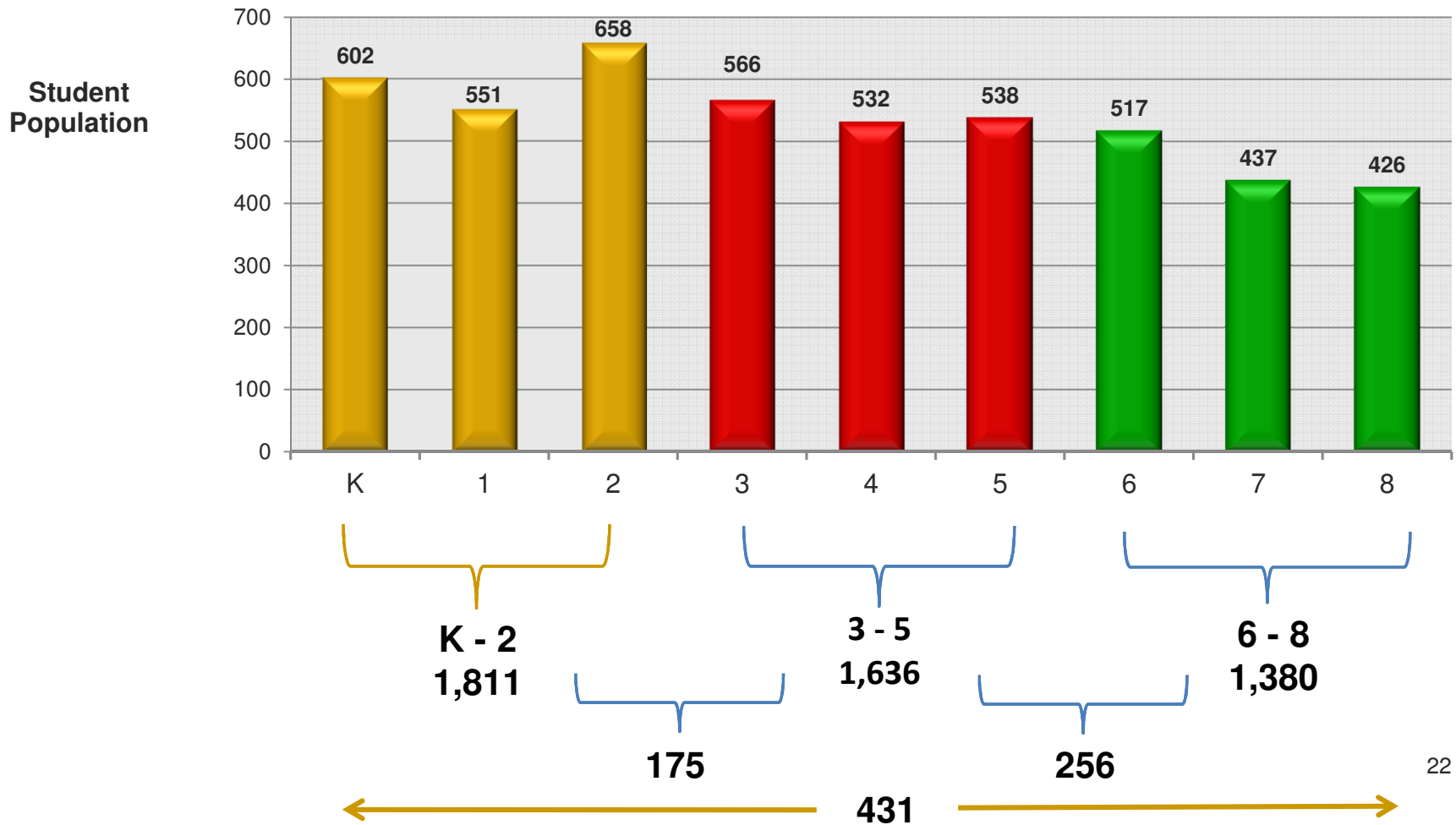
## Town Policies

- A. Total Outstanding Debt Per Capita = shall not exceed 6% of Per Capita Income.
- B. Total Outstanding Debt Per Capita = shall not exceed \$2,471 (for FY12).
- C. Total Outstanding Debt = shall not exceed 2.5% of Assessed Value (AV).
- D. Bond Maturities = 60% of General Fund principal shall mature within 10 years.
- E. CIP Financing = 5.5% of Prior Year's Net Revenue, with a goal of 4.25% from Debt-Financed and 1.25% from Revenue-Financed.

NOTE: "Net General Fund Debt" is total General Fund Debt less the share paid for by the State for the Lincoln, Heath, and Baker projects.

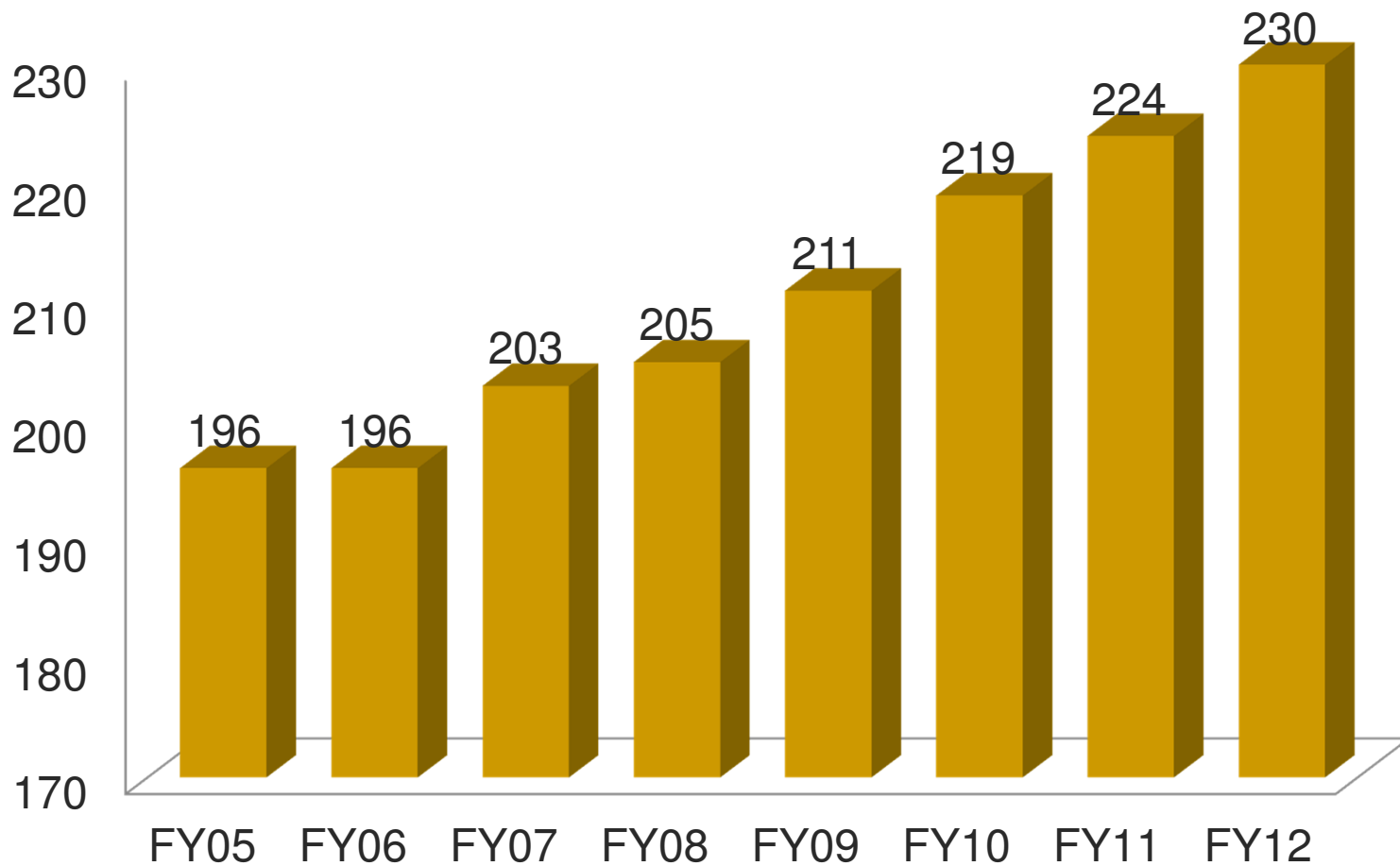
# [ OVERCROWDING IN SCHOOLS ]

**Elementary Enrollment Growth FY12**  
**K - 2 , 3 - 5, 6 - 8**



# ELEMENTARY CLASSROOM DEMAND

## – K-8 Homeroom Sections

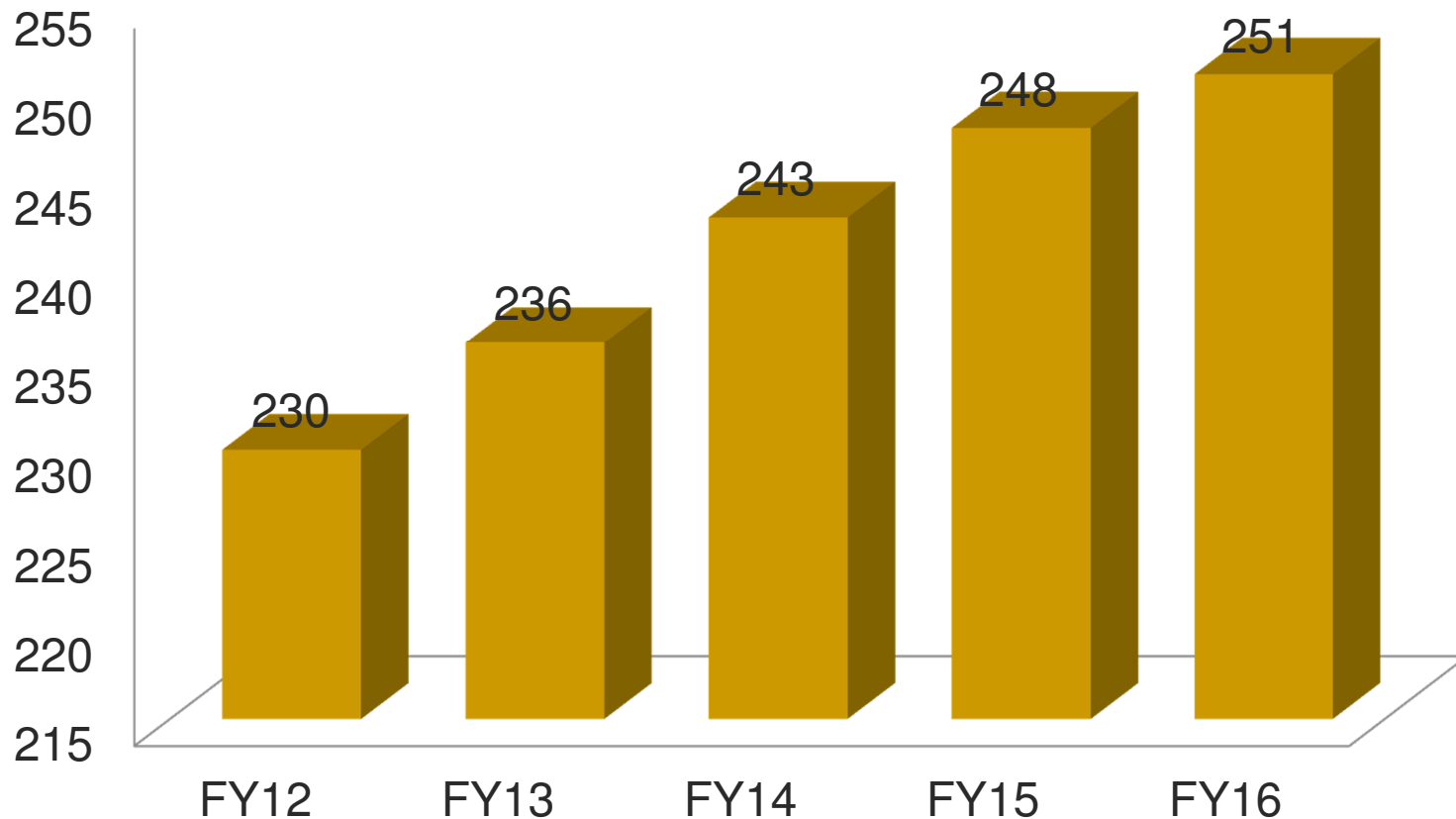


# BROOKLINE PRE-SCHOOL AND SCHOOL AGED POPULATION BY AGE, 2000 AND 2010

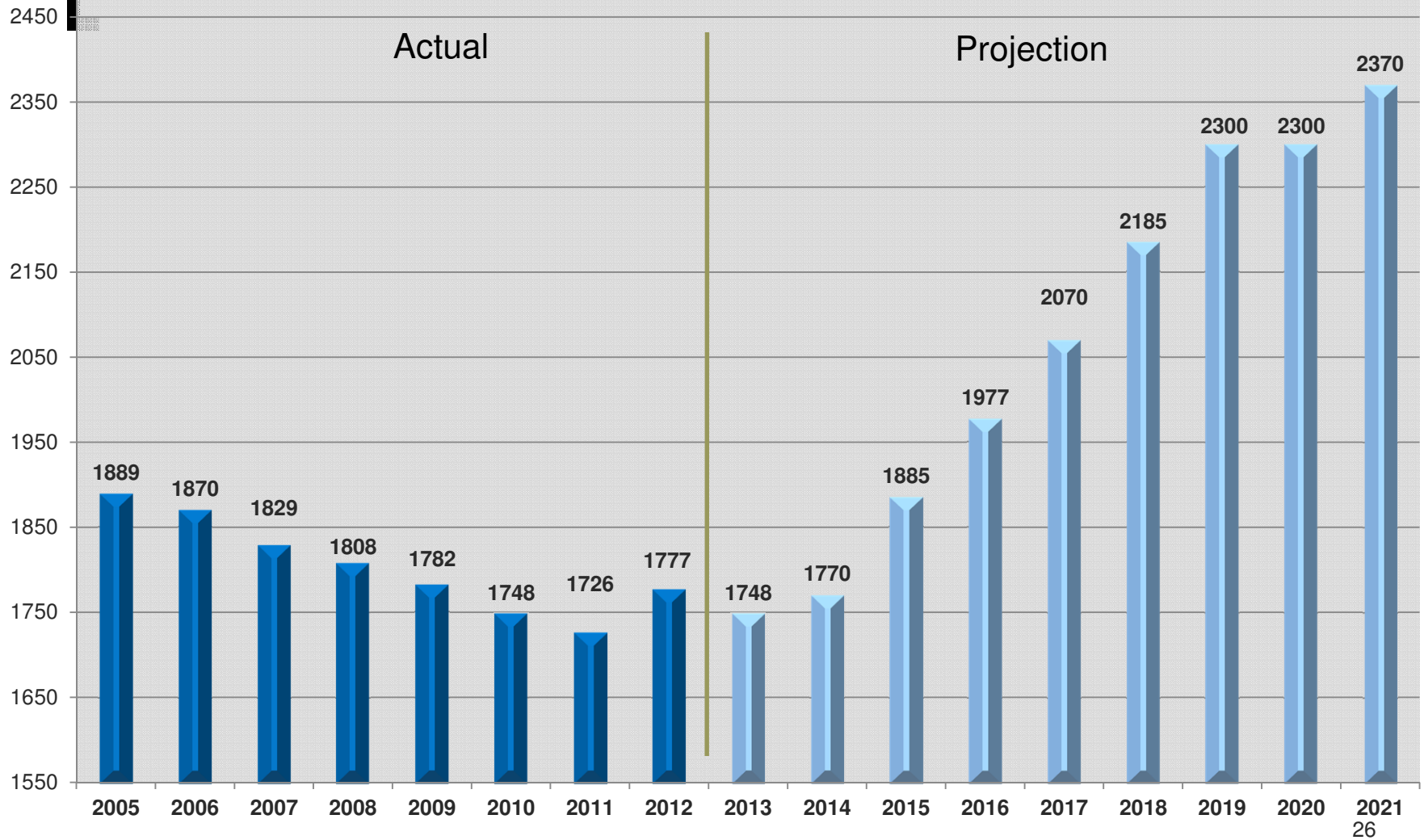
POPULATION BY AGE			POPULATION BY AGE GROUP			CHANGE: 2000-2010	
AGE	2000	2010	AGE GRP	2000	2010	POP.	%
Under 1	577	682					
1	552	617					
2	519	648					
3	509	653					
4	482	609	<5	2,639	3,209	570	21.6%
5	464	598					
6	478	644					
7	540	599					
8	499	609					
9	550	581	5-9	2,531	3,031	500	19.8%
10	534	548					
11	563	528					
12	553	520					
13	570	509					
14	482	501	10-14	2,702	2,606	-96	-3.6%
15	572	511					
16	536	532					
17	523	519					
18	530	586	15-18	2,161	2,148	-13	-0.6%
TOTAL	10,033	10,994					
TOTAL, 5-18	7,394	7,785					

# ELEMENTARY CLASSROOM DEMAND

## – Projected K-8 Homeroom Sections



# HIGH SCHOOL ENROLLMENT 2005 - 2021



# OVERCROWDING IN SCHOOLS – FUNDING PLAN

- **Classroom Capacity** – \$1.25 million is included in FY13.
  - In both FY08 and FY10, Town Meeting appropriated \$400,000 to address space needs. That \$800,000 has been used to fund the costs associated with creating additional classroom spaces in the school facilities.
  - In FY11, Town Meeting appropriated an additional \$530,000 to continue the necessary work, all of which has been committed.
  - The proposed \$1.2 million continues this program. It is projected to fund seven new classrooms in each SY12-13 and SY13-14. It could also go toward preparing the Old Lincoln School for use as classroom space and/or as a 9th grade campus when the High School reaches its capacity in a few years.
  
- **Devotion School** – remains at \$76.9 million, with funding for feasibility / schematic design (\$1.9 million) in FY14 and funding for construction (\$75 million) in FY15.
  - A key component of the funding plan is MSBA participation, at an estimated rate of 40%.
  - A 25-year term for the construction bond is anticipated, a term not used before.
  - Without MSBA participation, this project will need a Debt Exclusion Override.
  - Another critical factor is the project must increase overall classroom space. Without it, the district-wide overcrowding issue remains and, as a result, the MSBA will not participate

# OVERCROWDING IN SCHOOLS – FUNDING PLAN (con't)

- **BHS Space Needs Study** – \$50,000 is included in FY13.
  - Enrollment pressure will begin hitting the High School around SY16-17 / SY17-18, so planning must begin immediately for this component of the overcrowding issue.
  - Funding would be used to review all possible options for addressing the capacity needs of BHS.
  - Solutions might range from relocating certain non-High School functions currently housed at BHS (Early Childhood, Adult Education, etc.) to utilizing the Old Lincoln School, once again, as a “Freshman Campus.”
  
- **Old Lincoln School** – \$500,000 is included for structural surface repairs.
  - In FY11, \$100,000 was appropriated for an engineering conditions analysis of the outside areas, which were deteriorating.
  - No estimate was available for the FY12 CIP; current estimate for the project is \$500,000. Plan on having the analysis complete and the project designed prior to the 2012 Annual Town Meeting.
  - It is important to undertake this project since it appears as though the Old Lincoln School is going to play a significant role in addressing the school overcrowding issue.

# [ DEVOTION SCHOOL ]

- A potential alternative to a phased-renovation approach is to undertake a land swap.
  - A new facility would be sited on what is currently park space and that open space would be replaced with a new park/playground where the building currently sits.
  - This option should be given serious consideration because it eliminates the logistical and financial issues associated with the phasing of the project and partial relocation of students
  - It also maximizes the availability of the Old Lincoln School for system-wide enrollment needs.
  - By eliminating the need to relocate some students to the Old Lincoln School while the project is under construction, the Old Lincoln School can be used for more immediate classroom space needs.
  - Also allows for the related advantages/efficiencies that can be achieved from new construction, without the constraints of working within an existing footprint or structure.
- Ultimately, this approach allows the Old Lincoln School to be used through SY16-17 / SY17-18 to take the stress off of elementary schools and then become available for the High School's use when that facility begins to feel the space crunch.
  - Old Lincoln would be vacated by the time it is needed for HS use since the new and larger Devotion School would be open (students at the Old Lincoln would be put back into the elementary schools that now have additional space since the expanded Devotion is able to take pressure off of other elementary schools).
- This and other concepts will be reviewed with the architect hired to conduct the Devotion School Concept Study.

# DEVOTION SCHOOL (con't)

- Whatever the final plan for the project is, it has a significant impact on the CIP.
  - Due primarily to this project, the revenue-financed CIP in both FY17 and FY18 is low compared to the first four years.
  - This then poses challenges to funding “standard” revenue-financed projects such as streets/sidewalks, park projects, and smaller-scale Town/School facility upgrades.
  - In FY17, the project consumes \$2.5M in debt service; in FY18, it is \$4.3M.

